



Palestinian National Authority

Palestine: Moving Forward

Priority Interventions for 2010

January 2010

**Ministry of Planning
and Administrative Development**

Ministry of Finance

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Foreword

In August 2009, the 13th Government of the Palestinian National Authority (PNA) announced and published its program to unify Palestinian society and friends in the international community behind the effort to end the occupation and establish the State of Palestine in two years. This document sets out the PNA's high priority interventions to be initiated or continued in 2010 to implement this program.

The Ministry of Planning and Administrative Development and the Ministry of Finance have worked closely with all government ministries and relevant government agencies to define and initiate these priority interventions. This collaborative effort will continue as the PNA drives forward with the implementation. The PNA will also work closely with international partners to mobilize timely and effective external aid to ensure that the priority interventions deliver tangible progress and positive change for our citizens living throughout the territory occupied in June 1967.

The priority interventions pay particular attention to the need to bring equitable relief and development to all of our citizens living throughout the homeland. In order to make the State of Palestine a sustainable reality, we must deliver consistent levels of quality public services throughout the land on the 1967 borders. This requires the consolidation of institutions with jurisdiction and sovereignty across a contiguous state, and the establishment of strategic infrastructure that meets the needs of a growing and forward-looking population.

The 13th Government also places great emphasis on ensuring that the State of Palestine takes its rightful place in the international community of nations. Throughout 2010 and beyond, we will continue our proactive effort to build bridges with international partners. We want to ensure that Palestine becomes a significant contributor to constructive international relations, stability and prosperity.

1. Background

The publication of the program of the 13th Government *Palestine: Ending the Occupation, Establishing the State* heralded a new era in the PNA's approach to institution-building, reform and development. First and foremost, the Government program introduced the concept of organizing development and institution-building activities to expedite ending the occupation despite the constraints it imposes.

This approach differs somewhat from that taken in formulating *Palestinian National Policy Agenda (PNPA)*, which was the guiding policy framework of the *Palestinian Reform and Development Plan (PRDP) 2008-10*. Essentially, the PNPA and PRDP were primarily focused on approaches to socio-economic and institutional development within the constraints imposed by the occupation. This approach was based on the assumption that those constraints would be progressively lifted during the three year time frame of the PRDP, creating space for sustainable freedom of movement, security and economic growth.

In reality, however, the occupation regime has remained in place in the West Bank, including East Jerusalem, and Gaza Strip. East Jerusalem, the cultural and economic hub of Palestine, remains isolated. In the rest of the West Bank, as in East Jerusalem, Israeli settlement activity has continued and access and development have continued to be highly constrained by a myriad of physical and functional restrictions, while the siege on Gaza has been tightened. Faced with these developments on the ground, the 13th Government resolved to take the initiative and redouble the PNA's efforts to bring reform and development despite the occupation, and consolidate the institutions of the State of Palestine in two years.

As we enter the final year of the national planning cycle, the final year of the PRDP, the PNA has already begun the task of developing the Palestinian National Plan (PNP) 2011-13. This national plan is being constructed on the foundations of the PRDP 2008-10 and will be aligned with the vision of building towards national independence and sovereignty articulated in the Program of the 13th Government. The PNP 2011-13 will be completed in the summer of 2010 and will inform the PNA's budgets for 2011 through 2013. In addition, acknowledging the need to reflect the 13th Government's new approach in the allocation of its budgetary resources, the PNA has also worked through the second half of 2009 to identify and assess the highest priority reform and development initiatives which need to continue or to be initiated in 2010.

It is important to recognize that this document is not a new national plan. It does not in any way invalidate ongoing or planned activities in relation to the implementation of the PRDP 2008-10, to which the PNA remains committed. The priority interventions highlighted herein are based on PNA ministries' 2010 budget submissions which are aligned with the PRDP. This represents the culmination of an effort, in which all PNA ministries and agencies participated in identifying those high priority interventions that need to be initiated or continued in 2010 to support the realization of an independent, viable and sovereign State of Palestine over the next two years. Accordingly, this document will be a strategic guide for all PNA bodies as they work collectively towards realizing the vision of the 13th Government Program during the coming year. It will also help guide dialogue with our international partners and inform decision-making regarding the provision of external support to the PNA.

2. Guiding Principles

The list of high priority interventions to be initiated or continued in 2010 has been developed in line with the overarching objective of the 13th Government to unify Palestinian society and friends in the international community behind the effort to end the occupation and establish the State of Palestine in two years. This must be underpinned by support of Palestinians' perseverance in the city of Jerusalem and reduction of the development gaps between the West Bank and Gaza. The 13th Government is therefore determined to implement its development programs throughout the Palestinian territory occupied in June 1967, irrespective of classifications or divisions imposed by the occupation regime.

These guiding principles informed four thematic areas used to identify high priority interventions in PNA ministries' and agencies' 2010 budget submissions. High priority has been given to interventions designed to:

- Finalize the building of central and local government institutions that are essential to the establishment of a modern and sovereign State of Palestine on the June 1967 borders.
- Upgrade public service delivery to all citizens throughout the Palestinian territory occupied in June 1967.
- Launch major projects to build strategically significant infrastructure throughout the Palestinian territory occupied in June 1967.
- Improve and promote the image of Palestine internationally and the role which the State of Palestine will play in bringing stability and prosperity to the region.

3. Approach

The list of high priority interventions has been developed through a joint effort by the Ministry of Planning and Administrative Development (MoPAD) and the Ministry of Finance (MoF), in close coordination with all PNA ministries and relevant agencies.

Development project proposals, submitted to the MoF by all PNA ministries and agencies as part of the 2010 national budgeting process, were aggregated and evaluated against the above-mentioned selection criteria. Based on this evaluation, an initial list of priority interventions was compiled and distributed to all ministries and agencies for further consultation and feedback. Civil society institutions were also consulted on their evaluation of the initial list of interventions.

Based on an assessment of the gaps in the initial budget submissions relative to the Program of the 13th Government, MoPAD also issued guidance to ministries and agencies aimed at expanding and refining the list of priority interventions. This guidance, which was endorsed by the PNA Council of Ministers, clarified the selection criteria and encouraged ministries and agencies to develop additional initiatives that specifically address gaps in eight priority areas.

A consolidated and refined list of priority interventions was submitted for debate and approval by the PNA Council of Ministers. The final list, attached at Annex 1, was approved on 28 December 2009.

4. Summary of Priority Interventions

The list of priority interventions highlights a total of 201 development projects which the Council of Ministers has decided to categorize as high priority initiatives for implementation through 2010 and beyond. Some of these projects are already funded and are being implemented on the ground. Others are funded, or partially funded, and are due for implementation. There are also many projects which are either unfunded or which have yet to move beyond the pledging stage.

The cost estimates represent the total cost of implementing the projects. Most projects, particularly the large infrastructure projects (which account for 67% of the total estimated cost), will take several years to complete. The PNA estimates that development expenditure during the year 2010 will be within the USD 667 million threshold established in the PRDP 2008-10 macroeconomic framework.

Table 1 below provides a summary of the number and estimated total cost of the priority interventions and their current funding and implementation status.

Table 1: Estimated cost and status of priority interventions

Main Principles	Cost Estimate (USD '000)	Percentage of Total Cost	Number of Projects
1. Finalize the building of central and local government institutions that are essential to the establishment of a modern and sovereign State of Palestine on the June 1967 borders	582,724	11%	42
2. Upgrade public service delivery to all citizens throughout the Palestinian territory occupied in June 1967	1,219,949	22%	68
3. Launch major projects to build strategically significant infrastructure throughout the Palestinian territory occupied in June 1967	3,702,567	67%	88
4. Improve and promote the image of Palestine internationally and the role which the State of Palestine will play in bringing stability and prosperity to the region	31,399	1%	3
Total	5,536,638	100%	201

Status	Cost Estimate (USD '000)	Percentage of Total Cost	Number of Projects
Ongoing and funded	1,376,944	25%	50
Partially funded	102,001	2%	4
Pledged/interest expressed	1,256,580	23%	14
Unfunded	2,801,113	51%	133
Total	5,536,639	100%	201

As Table 1 shows, 54 of the 2010 interventions, representing 27% of the total estimated cost, are already ongoing or at least partially funded. Funds have been pledged for a further 14 projects, representing 23% of the total estimated cost.

The Council of Ministers has asked MoPAD and MoF to work closely with line ministries, other government agencies and international partners to ensure that the high priority status of these interventions is factored into future decisions regarding the allocation of internal and external resources.

5. Next Steps

At the request of the Council of Ministers, beginning in January 2010, MoPAD and MoF will establish a process to follow-up on the implementation of the priority interventions highlighted in this document. This process will involve:

- Working with the responsible PNA bodies and international partners to secure funding for development projects which are currently unfunded or only partially funded.
- Tracking the conversion of pledges into hard commitments and disbursements.
- Monitoring and evaluating the outputs and outcomes of implementation of projects.

MoPAD and MoF will provide quarterly updates for the Council of Ministers on implementation, including recommendations for remedial action in cases where progress is unsatisfactory.

Government Priorities, Main Intervention Areas and Relevant Projects in 2010

To deliver practical results in the four thematic areas, the PNA has identified the following high-priority interventions to be initiated or continued in 2010. These will directly contribute to achieving our national goal of ending the occupation and establishing an independent and viable State of Palestine.

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Notes:

Cost Estimate: The cost estimates represent the estimated total cost of implementing each project over the medium-term and are converted from NIS at an exchange rate of 3.8. The 2010 Public Budget will include initial estimated amounts to be disbursed in 2010 (i.e., the first year of the 13th Government Program and the last year of the PRDP cycle).

Ongoing and funded: Strategic projects which are already funded and being implemented 2010 in line with the 13th Government's program.

Partially funded: A portion of the total amount of the project has been funded or a promise has been made to fund it partially, but the funding process needs be finalized.

Pledged/interest expressed in providing funds: Some donors have expressed their interest to fund these project or are in the final stages of the official endorsement of funding.

Jerusalem: In addition to allocations included under other projects, special amounts have been appropriated to support institutions in East Jerusalem as the capital of Palestine.

Southern Governorates (Gaza): All projects, the scope of implementation of which covers the Homeland or Southern Governorates, will be implemented immediately after the PNA has the ability to do so.

1. Finalize the building of central and local government institutions that are essential to the establishment of a modern and sovereign State of Palestine on the June 1967 borders

Automation and e-government

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Procure essential information and communications technology equipment	Homeland	Ministry of Finance (MoF)	633	Ongoing
Computerize justice institutions	Northern Governorates	Public Prosecution (PP) and High Judicial Council (HJC)	1,941	Funded
Automate and develop tax and customs administration	Homeland	MoF	1,842	Not funded
Build National Archive system	Homeland	Council of Ministers (CoM)	7,632	Not funded
Build a national monitoring and evaluation system	Homeland	Ministry of Planning and Administrative Development (MoPAD)	1,579	Not funded
Computerize the Chief Justice's Office/Religious Courts	Northern Governorates	Chief Justice Office	1,316	Not funded
Computerize national security agencies	Northern Governorates	Ministry of Interior (MoI)/President's Office	15,246	Not funded
E-government project	Homeland	Ministry of Telecommunications and Information Technology (MoTIT)	4,211	Not funded
Total			34,398	

Organizational structures and legal frameworks

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Finalize and update the legal framework	Homeland	Ministry of Justice (MoJ)/Cabinet Secretariat	4,737	Not funded
Develop institutional structures of PNA bodies	Homeland	MoPAD/competent bodies	15,000	Not funded
Total			19,737	

Managing and developing human and financial resources

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Purchase and procure essential ICT systems and supplies	Homeland	MoF	8,411	Ongoing
Develop capacities of the Ministry of Social Affairs (MoSA)	Northern Governorates	MoSA	3,941	Funded
Develop capacities of members of the Public Prosecution, judges, and judicial staff	Northern Governorates	PP and HJC	1,184	Funded
Unify management of crossings and borders, including revenue collection	Homeland	CoM	32,895	Partially funded
Palestine Project for Quality Government	Homeland	Financial and Administrative Control Bureau (FACB)	10,526	Not funded
Civil Servants Administrative Training Institute	Homeland	General Personnel Council (GPC)	5,842	Not funded
Develop, build and equip vocational and technical rehabilitation and training centres	Northern Governorates	Ministry of Labour (MoL)	8,289	Not funded
Total			71,088	

Consolidating public security and safety

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Construct National Security training camps in Jericho and Jenin	Northern Governorates	MoI (Security)	31,996	Ongoing
Construct <i>Al Muqata'a</i> buildings in Jenin and Nablus	Northern Governorates	MoI (Security)	33,579	Ongoing
Construct and rehabilitate security headquarters	Homeland	MoI (Security)	8,467	Ongoing
Support and develop the Police infrastructure	Northern Governorates	MoI (Security)	36,728	Partially funded
Construct and equip civil prisons	Northern Governorates	MoI (Security)	21,053	Interest expressed
Construct complexes of security agencies	Northern Governorates	MoI (Security)	257,330	Not funded
Improve the telecommunications network and interconnect telecommunications stations	Northern Governorates	MoI (Security)	23,376	Not funded
Establish, develop and equip 15 technical engineering units	Northern Governorates	MoI (Security)	3,947	Not funded
Deliver training to security institutions	Northern Governorates	MoI (Security)	1,316	Not funded
Support and develop the Civil Defence infrastructure	Northern Governorates	MoI (Security)	32,929	Not funded
Total			450,721	

Standards and specifications

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Purchase equipment for examination and standardisation labs of the Palestinian Standards	Northern Governorates	Palestinian Standards Institute (PSI)	279	Ongoing
Establish a Palestinian barcoding system	Homeland	PSI	1,500	Not funded
Complex of Standards Laboratories	Homeland	PSI	5,000	Not funded
Total			6,779	

2. Upgrade public service delivery to all citizens throughout the Palestinian territory occupied in June 1967

Government service delivery

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Launch new postal services	Homeland	MoTIT	4,211	Not funded
Build and equip 9 model directorates	Northern Governorates	MoI (Civil)	11,030	Not funded
Upgrade systems to produce civil documents (e.g., certificates, IDs)	Northern Governorates	MoI (Civil)	19,986	Not funded
Total			35,226	

Land

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Land acquisition and registration	Homeland	MoF	6,662	Ongoing
Land settlement project in the Northern Governorates	Northern Governorates	Palestinian Land Authority (PLA)	6,579	Funded
Identify and survey <i>Waqf</i> land	Homeland	Ministry of <i>Waqf</i> and Religious Affairs (MoWRA)	7,895	Not funded
Total			21,136	

Education

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Construct and rehabilitate classrooms and schools	Homeland	Ministry of Education and Higher Education (MoEHE)	34,618	Ongoing
Construct classrooms for regular, irregular, higher and vocational education as well as kindergartens	Homeland	MoEHE	172,000	Not funded
Develop infrastructure of educational institutions and maintain existent ones	Homeland	MoEHE	29,946	Not funded
Develop teaching aids for students and provide audio-visual devices	Homeland	MoEHE	30,008	Not funded
Develop and implement programs of vocational and technical training and higher education	Homeland	MoEHE	1,762	Not funded
Evaluate and develop the curricula of regular education and of vocational training	Homeland	MoEHE	30,530	Not funded
Provide computer and scientific labs as well as school libraries	Homeland	MoEHE	38,161	Not funded
Construct classrooms and resource centres for students with special needs	Homeland	MoEHE	887	Not funded
Train staff members of schools, literacy programs and kindergartens as well as supervisors and superintendents	Homeland	MoEHE	28,218	Not funded
Support and consolidate scientific research programs	Homeland	MoEHE	944	Not funded
Develop planning and administrative mechanisms, including financing mechanisms for higher education	Homeland	MoEHE	4,860	Not funded
Total			371,934	

Health

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Develop and rehabilitate health care centres and clinics	Homeland	Ministry of Health (MoH)	1,259	Ongoing
Project on the rehabilitation and partial finishing of the An Najah National University Hospital	Northern Governorates	An Najah National University	9,236	Ongoing
Tubas Hospital project	Northern Governorates	MoH	8,000	Funded
Build and equip 4 secondary health care clinics	Northern Governorates	MoH	770	Funded
Construct main warehouses	Northern Governorates	MoH	7,000	Funded
Restore the Bethlehem Hospital	Northern Governorates	MoH	800	Partially funded
Development of the Jordan Valley project	Northern Governorates	MoH	1,726	Pledged
Health insurance project	Homeland	MoH	0	Not funded (under discussion)
2	Northern Governorates	An Najah National University/competent bodies	112,000	Not funded
Develop the Military Medical Services	Northern Governorates	MoI (Security)/competent bodies	20,901	Not funded
Build the Bethlehem Central Hospital	Northern Governorates	MoH	24,000	Not funded
Total			185,692	

Social protection

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Social Safety Net project	Homeland	MoSA	9,474	Ongoing
program of Cash Assistance and Empowerment of Poor Families	Homeland	MoSA	69,511	Funded
Equip and operate the Grandparents' House	Northern Governorates	MoSA	526	Pledged
Deficit in the Cash Assistance program	Homeland	MoSA	13,158	Not funded
Support and develop directorates of the Ministry of Social Affairs (MoSA)	Homeland	MoSA	526	Not funded
Support and develop MOSA Protection Centres (incl. centres of the youth, childhood and the disabled, as well as minors' shelters and Safe House for Women Protection)	Northern Governorates	MoSA	11,145	Not funded
Support and develop home care services for the elderly	Northern Governorates	MoSA	106	Not funded
Establish the National Institute of Guidance and Capacity Building	Northern Governorates	MoSA	199	Not funded
Build and develop databases on the families of martyrs, injured citizens and prisoners	Homeland and in the Diaspora	Support of the Families of Martyrs and Injured Citizens Foundation and Ministry of Detainees and Released Detainees (MoDRD)	368	Not funded
Establish an Information Centre on the Wall and Settlement Affairs	Homeland	Ministry of State for the Wall and Settlement Affairs	2,434	Not funded
Service and rehabilitation projects for prisoners and released prisoners	Homeland	MoDRD	1,208	Not funded
Empower women's organisations and address gender issues	Homeland	Ministry of Women's Affairs (MoWA)	2,000	Not funded
Support and operate the Palestinian Employment Fund	Northern Governorates	MoL	5,263	Not funded
Total			115,918	

Local government

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Support and promote the perseverance of villages and areas affected by the Wall and settlements	Homeland	Competent bodies	63,158	Ongoing
Rehabilitate and pave internal roads throughout residential locales	Homeland	MoLG	34,586	Ongoing
Rehabilitate and construct offices of civil society organisations	Homeland	MoLG	13,551	Ongoing
Support and develop Bedouin and marginalized communities	Homeland	MoLG	24,211	Ongoing
Implement small-scale infrastructure projects (including support walls, road shoulders, fences, etc.)	Homeland	MoLG	8,774	Ongoing
Merge local government units	Homeland	MoLG/Municipalities Fund (MF)	5,263	Funded
Develop local government units	Homeland	MoLG/MF	42,105	Funded
Support Jerusalem-based institutions	Northern Governorates	Competent bodies	25,000	Not funded
Update and develop planning schemes of residential compounds	Homeland	MoLG	1,053	Not funded
Establish information and IT centres for Joint Services Councils	Homeland	MoLG	789	Not funded
Rehabilitate entrances to municipalities	Homeland	MoLG	15,789	Not funded
Consolidate the geographical information systems at local government units	Homeland	MoLG	1,316	Not funded
Project of converting electricity projects at local government units into private sector distribution companies	Northern Governorates	MoLG	39,474	Not funded
Total			275,068	

Youths and sports

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Rehabilitate playgrounds	Homeland	Ministry of Youths and Sports (MoYS)	5,224	Ongoing
Rehabilitate youth clubs	Homeland	MoYS	2,938	Ongoing
Construct 10 multipurpose centres for the children and youths	Northern Governorates	MoYS	2,182	Not funded
Construct 15 recreation, sports facilities (a hall, swimming pool, and sports hall)	Homeland	MoYS	6,316	Not funded
Rehabilitate and grass 4 standard football playgrounds	Homeland	MoYS	8,421	Not funded
Rehabilitate and develop infrastructure of 60 youth clubs	Homeland	MoYS	5,811	Not funded
Construct 60 environmental clubs for children	Homeland	MoYS	305	Not funded
Construct 6 standard swimming pools (including 3 Olympic and 3 semi-Olympic)	Homeland	MoYS	3,158	Not funded
Rejuvenate the scout movement and promote voluntary work	Homeland	MoYS	2,126	Not funded
Constitute a high council for the youth	Homeland	MoYS	1,053	Not funded
Total			37,533	

Culture

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Construct and equip cultural centres	Homeland	Ministry of Culture (MoC)	2,434	Ongoing
Construct and equip cultural centres (Bidya, Beita and 'Illar)	Northern Governorates	MoC	10,224	Not funded
Construct and equip the Children's Freedom Palace (Jericho)	Northern Governorates	MoC	3,895	Not funded
Equip theatres and cinema clubs	Northern Governorates	MoC	905	Not funded
PoW's Centre for Cultural, Intellectual and Creativity Studies	Northern Governorates	MoDRD/MoC/MoWA	105	Not funded
Protect, develop and support traditional industries, artistic production and heritage-related training	Homeland	MoC	761	Not funded
Restore 3 million heritage documents (Jerusalem)	Homeland	MoWRA	2,368	Not funded
Total			20,692	

Justice and Judiciary

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Construct the Forensic Medicine Institute and Police Lab	Northern Governorates	Competent bodies	19,474	Pledged
Construct judicial offices and courthouses	Northern Governorates	MoJ/HJC	50,000	Pledged (partial)
Establish model prosecution bodies	Northern Governorates	PP	6,053	Not funded
Establish the Constitutional Court	Northern Governorates	MoJ	9,737	Not funded
Construct model buildings for Religious Courts	Northern Governorates	Chief Justice	29,211	Not funded
Establish specialized courts	Northern Governorates	MoJ	14,605	Not funded
Total			129,079	

3. Launch major projects to build strategically significant infrastructure throughout the Palestinian territory occupied in June 1967

Water and sanitation

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Dig and rehabilitate wells and install water networks, cisterns and main pipelines	Homeland	Palestinian Water Authority (PWA)	110,526	Ongoing
Rehabilitate sewerage networks (Salfit, Ramallah, Tulkarem, east and west of Nablus, Jenin, Al Misliya, Tubas, Tammun and Jisr al Malaqi)	Northern Governorates	PWA	105,263	Funded
Rehabilitate and develop potable water systems in villages northwest of Jerusalem	Governorates	PWA	6,779	Funded
Construct the Khan Yunis Treatment Plant	Southern Governorates	PWA	31,579	Partially funded
Construct the Gaza Seawater Desalination Station	Southern Governorates	PWA	315,789	Pledged
Rehabilitate and install water networks and construct a wastewater treatment plant in Al 'Ubeidiya	Northern Governorates	PWA	60,526	Pledged
Install sewerage networks and a wastewater treatment plant in Jericho	Northern Governorates	PWA	18,947	Pledged
Construct a desalination station on the Al Fashkha Spring and install a main pipeline for Jericho as a first phase	Northern Governorates	PWA	72,368	Pledged
Project of the wastewater treatment plant in the Hebron governorate	Northern Governorates	PWA	70,000	Not funded
Restructure of the water sector	Homeland	PWA	6,800	Not funded
Rehabilitate and install water networks as well as construct cisterns	Northern Governorates	PWA	45,000	Not funded
Rehabilitate and install water networks; construct cisterns; and build wastewater treatment plants in the Rafah governorate	Homeland	PWA	10,000	Not funded
Install a system of early detection of drought	Homeland	PWA/Ministry of Agriculture (MoA)	320	Not funded
Small- and medium-scale water harvesting	Homeland	PWA/MoA	1,272	Not funded
Rehabilitate and dig agricultural wells as well as rehabilitate springs	Homeland	PWA/MoA	3,560	Not funded
Total			858,731	

Energy

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Project on the development of electricity networks in northern areas of the West Bank	Northern Governorates	Palestinian Energy Authority (PEA)	63,947	Ongoing
Rehabilitate and develop internal electricity networks throughout residential locales	Homeland	PEA	15,987	Ongoing
Increase the productive capacity of the Gaza Electricity Generation Station	Southern Governorates	PEA	4,211	Funded
Install prepaid meters	Homeland	PEA	15,789	Funded
Rehabilitate distribution networks	Homeland	PEA	17,789	Funded
Install a solar power station for the generation of electricity in the Jericho Industrial-Agricultural Zone	Northern Governorates	PEA	5,263	Funded
Build 4 transformer stations	Northern Governorates	PEA	67,105	Funded
Electricity connection between Gaza and Egypt	Southern Governorates	PEA	34,211	Funded
Develop the distribution system in southern areas of the Northern Governorates	Northern Governorates	PEA	11,579	Not funded
Total			235,882	

Transportation

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Rehabilitate road network	Homeland	Competent bodies	200,000	Not funded
Construct and equip 3 licensing departments in Nablus, Ramallah and Hebron	Northern Governorates	MoT	2,250	Not funded
Promote traffic safety on roads	Homeland	MoT	7,250	Not funded
Enhance capacities of the meteorology sector (a building, equipment, devices and training)	Northern Governorates	MoT	1,000	Not funded
Develop comprehensive plan for road network	Homeland	Competent bodies	2,632	Not funded
Organize the public transportation sector	Northern Governorates	MoT	1,000	Not funded
Develop the Road Maintenance Management System	Homeland	MoT	7,895	Not funded
Railway network	Homeland	MoT	300,000	Not funded
Operational airports (Jerusalem Airport, Palestine International Airport and Yasser Arafat International Airport in Gaza)	Homeland	MoT	220,000	Not funded
Commercial port	Southern Governorates	MoT	140,000	Not funded
An organized and operational fishing harbour	Southern Governorates	MoT	6,000	Not funded
Total			888,026	

Housing

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Reconstruct and restore destroyed houses	Northern Governorates	Ministry of Public Works and Housing (MoPWH)	1,680	Ongoing
Construct housing units for PNA personnel and for employees with limited income	Homeland	MoPWH	320,000	Funded
Reconstruct and restore destroyed houses in the Gaza Strip	Southern Governorates	MoPWH	595,178	Pledged
Restore governmental buildings in the Gaza Strip	Southern Governorates	MoPWH	41,974	Pledged
Total			958,832	

Environment

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Project on Solid Wastes Management in the southern West Bank	Northern Governorates	MoLG	12,632	Ongoing
Treatment of solid waste	Northern Governorates	MoLG	27,632	Not funded
Protect natural reserves, the responsibility over was been transferred to the PNA	Northern Governorates	Palestinian Environment Quality Authority (PEQA)	2,632	Not funded
Install medical waste treatment plants, improve the system of separation and management of hazardous wastes, and construct relevant treatment plants	Homeland	PEQA	12,632	Not funded
Construct an Environmental Education Centre and build an environmental database	Northern Governorates	PEQA	4,211	Not funded
Rehabilitate stone processing factories and stone quarries	Northern Governorates	PEQA	3,158	Not funded
Constitute an Environmental Police force and establish an environment control system for solid wastes, wastewater and water contamination	Homeland	PEQA	7,105	Not funded
Establish an authoritative environmental lab	Northern Governorates	PEQA	2,105	Not funded
Rehabilitate the Gaza shoreline	Southern Governorates	PEQA	2,632	Not funded
Total			74,737	

Agriculture

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Construct agricultural roads, rehabilitate agricultural wells and recalim land	Homeland	MoA	4,230	Ongoing
Project on the desalination of salt water in the Jordan Valley area	Northern Governorates	MoA/banks	9,963	Pledged
Agricultural census	Homeland	Palestinian Central Bureau of Statistics (PCBS)	3,055	Pledged
Incorporate the National Agricultural Marketing Company	Homeland	MoA	46,000	Pledged (loan facility)
Integrated rural development of the area of Marj Sanur	Northern Governorates	MoA and PWA	15,042	Not funded
Rehabilitate agricultural wells, construct agricultural roads and recalim land	Homeland	MoA	15,789	Not funded
Water of the Al 'Auja Dam and samll dams	Northern Governorates	MoA and PWA	10,526	Not funded
Develop the olives sector in Palestine	Homeland	MoA	12,368	Not funded
Establish the Agricultural Insurance Fund	Homeland	MoA	12,632	Not funded
National Project on the Enhancement of Breeds (sheep)	Homeland	MoA	4,274	Not funded
"Green Palestine"	Homeland	MoA	15,789	Not funded
Rehabilitate and develop irrigation networks in the Jordan Valley area	Northern Governorates	MoA	11,179	Not funded
Total			160,849	

Tourism

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Develop tourist sites	Homeland	Ministry of Tourism and Antiquities (MoTA)	472	Ongoing
Construct national museums	Homeland	MoTA	13,158	Not funded
Construct archaeological labs and central storehouses	Homeland	MoTA	526	Not funded
"Jericho 10,000 Years" Project	Northern Governorates	MoTA	2,105	Not funded
Possess cultural heritage and archaeological sites	Homeland	MoTA	21,053	Not funded
Total			37,314	

Industry

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Develop the electricity service throughout industrial zones	Homeland	PEA	3,700	Ongoing
Bethlehem Industrial Zone	Northern Governorates	Palestinian Industrial Estates and Free Zones Authority (PIEFZA)	10,316	Funded
Jenin Industrial Zone	Northern Governorates	PIEFZA	14,737	Funded
Jericho Agricultural-Industrial Zone	Northern Governorates	PIEFZA	66,341	Funded
Beit Hanun Industrial Zone	Southern Governorates	PIEFZA	10,000	Not funded
Khaduri Industrial Zone	Northern Governorates	PIEFZA	10,526	Not funded
Tarqumiya Industrial Zone	Northern Governorates	PIEFZA	10,612	Not funded
Gaza Information Technology Zone	Southern Governorates	PIEFZA	5,875	Not funded
Rafah Local Industrial Zone	Southern Governorates	PIEFZA	9,559	Not funded
Gaza Industrial Zone (<i>Waqf</i> property)	Southern Governorates	PIEFZA	12,717	Not funded
Business incubators (Palestinian Business Administration and Information Centre)	Homeland	Ministry of National Economy (MoNE)	5,313	Not funded
Rehabilitate and upgrade industrial installations and small enterprizes	Homeland	MoNE	8,988	Not funded
Total			168,684	

Infrastructure

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Rehabilitate and pave roads connecting residential areas	Homeland	MoPWH	6,574	Ongoing
Restore and expand the sessions hall of the Palestinian Legislative Council	Northern Governorates	MoPWH	451	Ongoing
The Complex of Ministries	Northern Governorates	MoPWH	43,158	Ongoing
Projects on the equipping and development of the Presidential Compound (<i>Al Muqata'a</i>)	Northern Governorates	President's Office	4,800	Not funded
Finalize construction of main offices of ministries/government bodies	Homeland	MoPWH	52,632	Not funded
Develop a national planning scheme	Homeland	MoPAD/Competent authorities	3,947	Not funded
Construct external infrastructure of housing projects	Northern Governorates	MoPWH	91,876	Not funded
Construct fuel warehouses and develop fuel transportation	Northern Governorates	MoF	83,684	Not funded
Construct governmental complexes in remaining governorates	Northern Governorates	MoPWH	16,579	Not funded
Construct and rehabilitate roads	Northern Governorates	MoPWH	14,759	Not funded
Total			318,461	

Investment Promotion

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Palestine Investment Conference	Homeland	Palestine Investment Promotion Agency (PIPA)	1,053	Not funded (annually)
Total			1,053	

4. Improve and promote the image of Palestine internationally and the role which the State of Palestine will play in bringing stability and prosperity to the region

International relations

Project Name	Scope	Responsible Body	Cost Estimate (USD '000)	Status
Develop the Palestinian diplomatic activity	Homeland	Ministry of Foreign Affairs (MoFA)	30,000	Not funded
Train media attaches	Homeland	Ministry of Information	811	Not funded
Launch a news portal (in English and French)	Homeland	Palestinian News Agency (Wafa)	588	Not funded
Total			31,399	